



* Companies based on the platform model

LARGEST GLOBAL COMPANIES IN 2018 VS 2008: SEVEN OUT OF TEN ARE NOW BASED ON PLATFORM BUSINESS MODELS



Sources: Bloomberg, Google

2018					2008			
RANK	COMPANY		FOUNDED	USBn	RANK	COMPANY	FOUNDED	USBn
1.	É	*	1976	890	1.	a PetroChina	1999	728
2.	Google	*	1998	768	2.	EXON	1870	492
3.	Microsoft	*	1975	680	3.	98	1892	358
4.	amazon	*	1994	592	4.	● 中国移动 China Mobile	1997	344
5.	f	*	2004	545	5.	ICBC 🔢	1984	336
6.	Tencent 腾讯	*	1998	526	6.	GGAZPROM	1989	332
7.	BERKSHIRE HATHAWAY		1955	496	7.	Microsoft	1975	313
8.	EZAlibaba.com	*	1999	488	8.		1907	266
9.	Johnson Johns	оп	1886	380	9.	Ha,and	2000	257
10.	J.P.Morgan		1871	375	10.	ST&T	1885	238

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World is changing faster than ever



The world's most popular media company does not create its own content

The world's largest provider of accommodation does not have its own buildings



The world's largest taxi company does not have its own vehicles

The most valuable trader has no stocks

... something is going on...



Siemens Smart Infrastructure



Operating Companies

Gas and Power



Smart Infrastructure



Digital Industries



Strategic Companies













Service Companies

Financial Services

Global Business Services

Real Estate Services



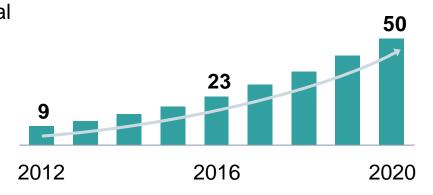
Internet of things (IoT)



Digital transformation

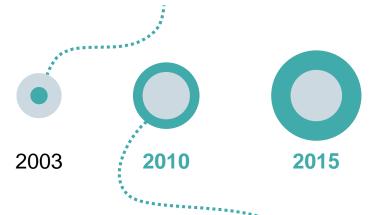
Connected devices, in billion

Exponential growth of connected devices...





The year 2008 marked the first time in history that more **devices** were connected to the Internet than there were **humans** on earth



There are **many more devices** connected to the Internet than just smartphones and tablets



ZB = zettabytes = 10^9 terabytes

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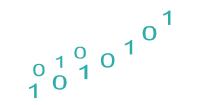
Page 7

Digitalization changes how we work, do business and interact





How to create value out of it?





Data analytics



Artificial Intelligence



Simulation tools



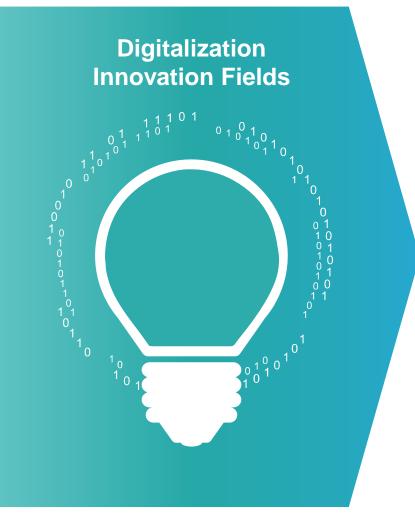
Cloud and platform technology



Secure connectivity



Cyber-**Security**





Tech trends 2020

Top 10 Strategic Technology Trends for 2020







Hyperautomation



Empowered Edge





Distributed Cloud







Autonomous Things



Human

Democratization



Practical Blockchain





Transparency and Traceability

Al Security

Gartner Società di consulenza, ricerca e analisi nel campo dell'Information Technology

gartner.com/SmarterWithGartner





Siemens Value propositions in creating perfect place





comfortable and safe

- Ensure well-being and protection of people and places
- Optimize room conditions and intuitive operation
- Guarantee LifeCycle performance



energy and asset efficient

- Enhance business continuity through asset and building efficiency
- Optimize OPEX including energy and maintenance costs
- Enhance public perception through increased sustainability
- Achieve flexibility and resilience with Distributed Energy Systems



space and user efficient

- Create user centric building experience
- Impact building user productivity and satisfaction
- Increase space efficiency and utilization
- Improve equipment utilization

Holistic view of Building



























Localization Platform

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SIEMENS Ingenuity for life

What is driving Localization services in buildings?

Spendiamo il

90%

del nostro tempo all'interno di edifici

NHAPS Study, USA

Circa

87%

dei millennials hanno il loro smartphone sempre a disposizione

Mitek / Zogby Analytics

Prodotti, applicazioni e servizi legati ad ambienti di lavoro smart cresceranno del

16%

all'anno fino al 2021

Mind Commerce

Beacon Bluetooth

installati entro il 2020

ABI Research

Il mercato della localizazzione indoor varrà Miliardi **EUR nel 2021**

Markets & Markets



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Space Efficiency Analytics









Movement



Brightness



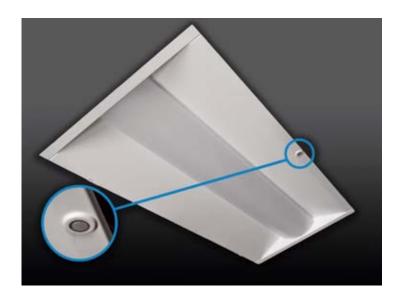
Power



Temperature



Bluetooth



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Energy Management





Realtime consumption monitoring

History data per area

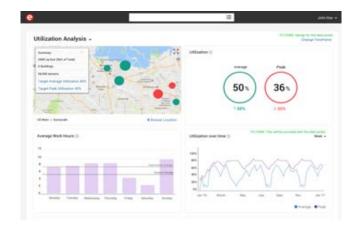
Energy Savings per category

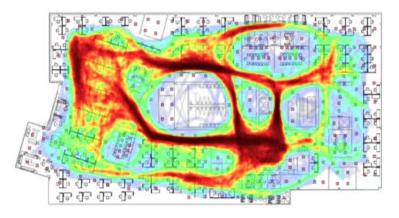
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Space usage optimization









Dashboard

Highlight KPIs for sites, buildings and managed floors

Data Analytics

Intuitive analysis of the use of spaces, movements, occupation by area/floor and reporting of data

Data-driven optimization

Improves space utilization, flow design and area management

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People and assets localization





Find people and devices



Asset Management



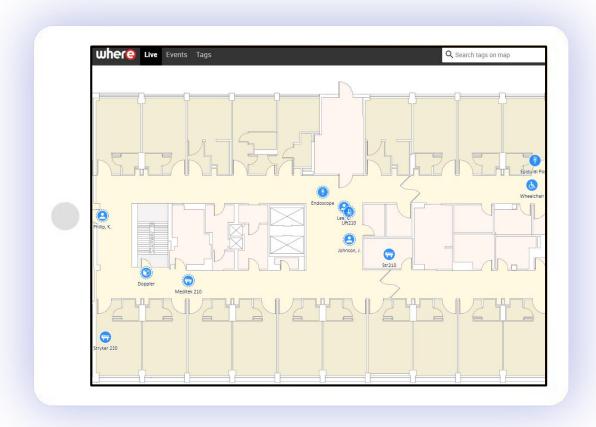
Safety



Process Optimization



Visitors control



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Hospitals



Assets Usage

Lower CAPEX or rent cost thanks to increased usage

Process optimization

Analyzes patient, staff and assets paths and response times

Patient Mgmt

Improves pathways and waiting time for optimal patient management

Sicurezza

Create and configure virtual constraints and alerts related to assets or people



Wharehouses



Asset Localization

Lower CAPEX or rent cost thanks to increased usage

Process Optimization

Analyzes asset movements and paths

Energy Savings

Lighting management can significantly reduce energy consumption

Safety & Security

Analyzes the presence of people or things in motion in all areas







Spaces

Reconfigure meeting rooms and common areas to optimize their use

Smart Work

Allows you to create a truly Smart office that adapts to your needs

Flows

Analyzes flows and bottlenecks to handle high-density points of people

Cleaning

Track frequently used areas to optimize time and resources



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PEOPLE

Workers today expect more choice on how, where and when to work

SPACES

Real Estate prices are very high - while office space is not fully exploited

TECHNOLOGIES

Office technology must be intuitive and part of a holistic vision

Siemens in Italy

Active in the country from 1899

FY 2017



~ 2

revenue in billion of €



1

Technological and Application Center



6

global competence centers



2

factories



>3,200

employees in Italy



2,400

Smart Workers*



46

average age



25%

women



SIEMENS Ingenuity for life

^{*} Since January 1st, 2018 all Siemens Spa employees are smart workers

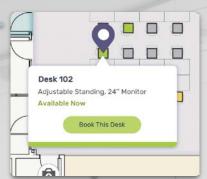
A day with



SIEMENS

Inachuity for life

Book a desk while you're moving to the office



Enter in the office

M-111 Main Door

Looking for something?

Q Search for buildings, floors, or locations

with a swipe



Find a free meeting room

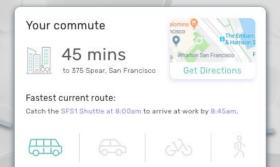


Find a colleague on the map

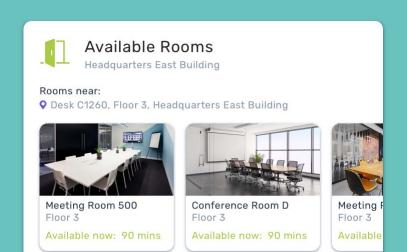
Stay up to date with the latest company news

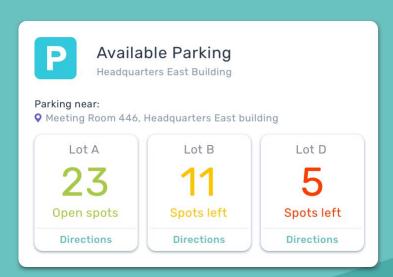


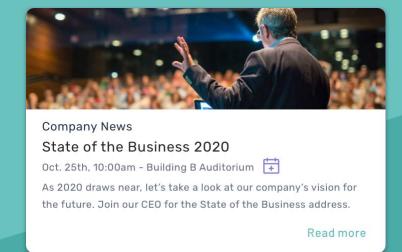
Navigate to next meeting



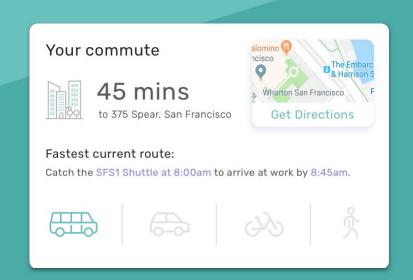
Check your way home at the end of the day

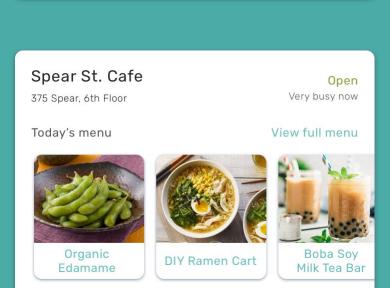












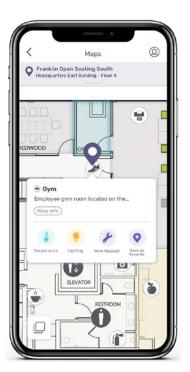


Comfy features



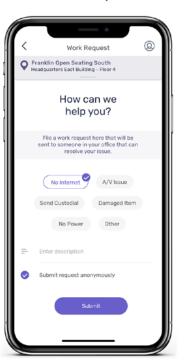
Services

Find POI around you



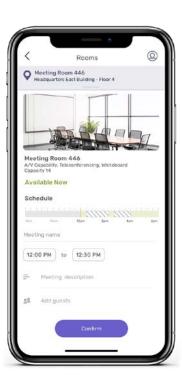
Requests

Insert a Maintentance Service request



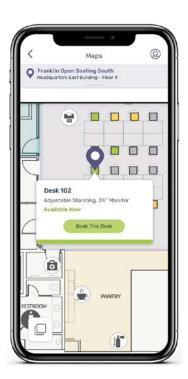
Rooms

Book your meeting room



Desks

Find and book avaliable desks



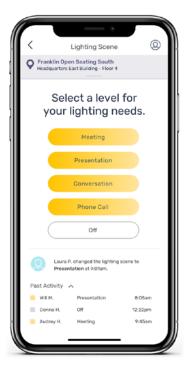
Temperature

Warm or cool you workplace/desk



Light Management





Comfy Insights

Comfy combines data from people, locations and systems to provide greater transparency about:

Building performance
Use of spaces
Interactions between employees and the workplace



The journey to

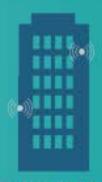
self-adaptive buildings





Traditional building

 Sub-systems working in silos



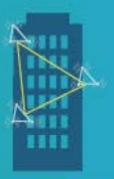
Automated building

- Fully integrated
- Connected IoT devices
- · Centralized control
- >> diagnostic <<



Cyber-physical building

- Smart, combining the digital & physical world
- · Starting point for Al
- >> predictive <<



'Living', self-adaptive building

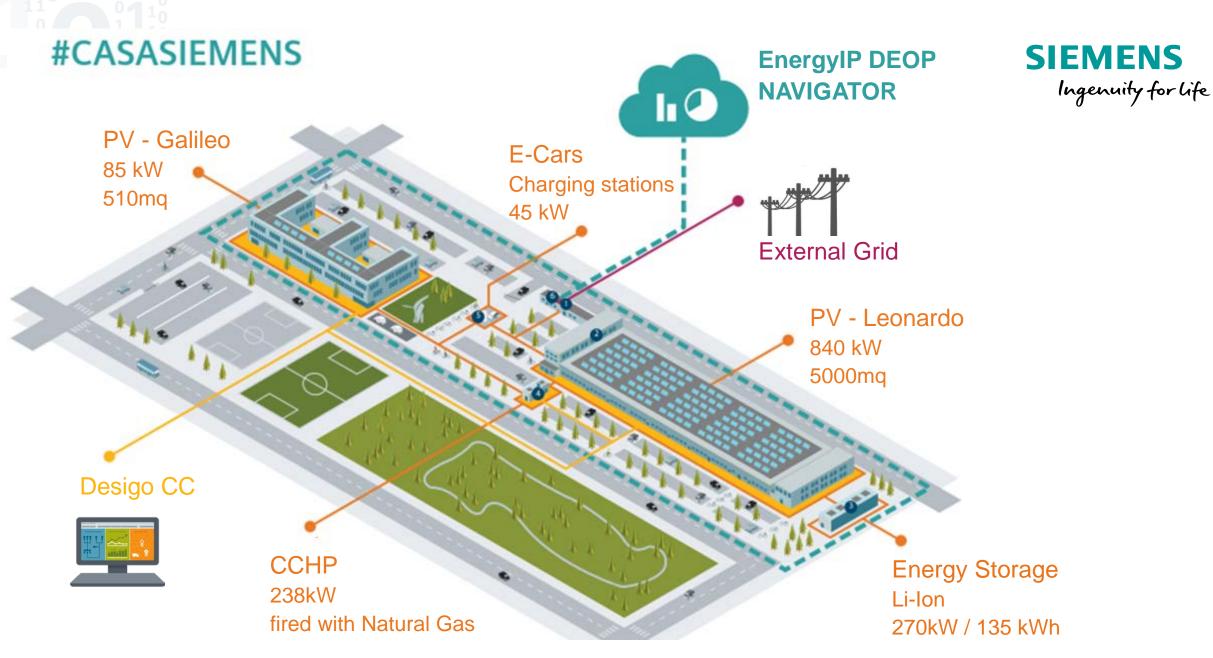
- Acts as a living organism
- Anticipates needs
- >> prescriptive <<

Reaching the vision:

Σ Data + Σ Data Scientists → Self-adaptive buildings



Siemens tomorrow



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We cannot solve our problems with the same thinking we used when we created them.

IJ

Albert Einstein

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