German American Business Outlook 2023

German American Chambers of Commerce



German American Chambers of Commerce Deutsch-Amerikanische Handelskammern



150 Countries

92

Offices

GERMAN AMERICAN BUSINESS OUTLOOK 2023 AHK NETWORK

The German Chambers of Commerce Abroad (AHK) network consists of 150 offices in 92 countries around the globe and is closely linked to the 79 Chambers of Commerce and Industry in Germany.





www.ahk-usa.net



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GERMAN AMERICAN BUSINESS OUTLOOK EST. 2009 JANUARY 2023 US NATIONWIDE OVER 200 RESPONDENTS **ACROSS INDUSTRIES**



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GERMAN AMERICAN BUSINESS OUTLOOK 2023 EXECUTIVE SUMMARY

GERMAN COMPANIES IN THE US PROFIT FROM ROBUST MARKET SIZE AND CONTINUED CUSTOMER DEMAND

- 93% plan to grow their company's US investments in the next three years
- German companies view the US as an attractive environment for future investment; 22% plan to invest more than \$10 million by 2025
- 64% of German companies in the US predict growth of the US economy in 2023
- 85% expect their net sales to grow; 30% expect strong to very strong growth; only 5% expect a decline in their net sales in 2023
- Skilled workforce remains #1 challenge for German companies; inflation is another top concern



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GABO 2023 Results: Survey Participants

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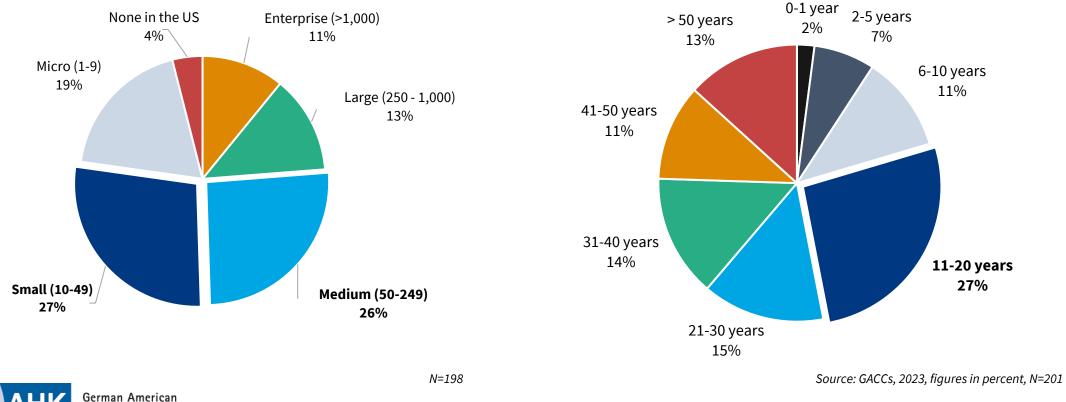


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COMPANY PROFILE OF RESPONDENTS

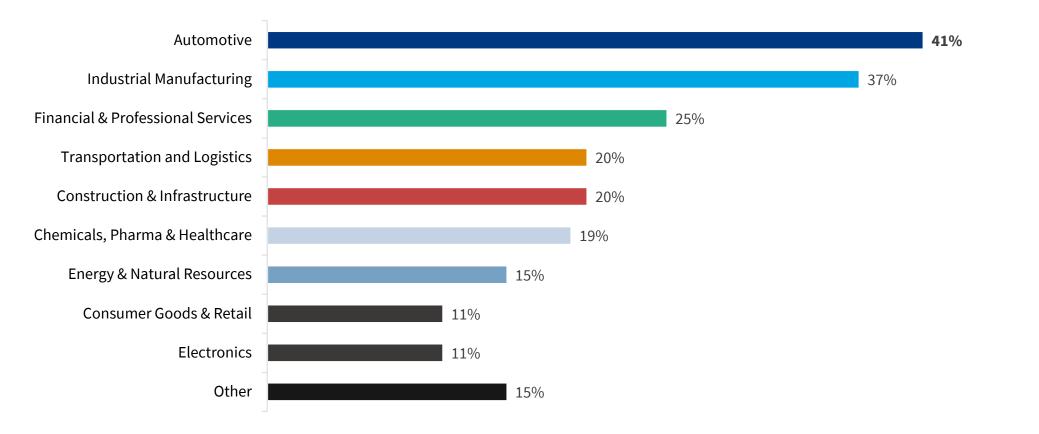
NUMBER OF EMPLOYEES

YEARS IN THE US





COMPANY PROFILE OF RESPONDENTS KEY INDUSTRY





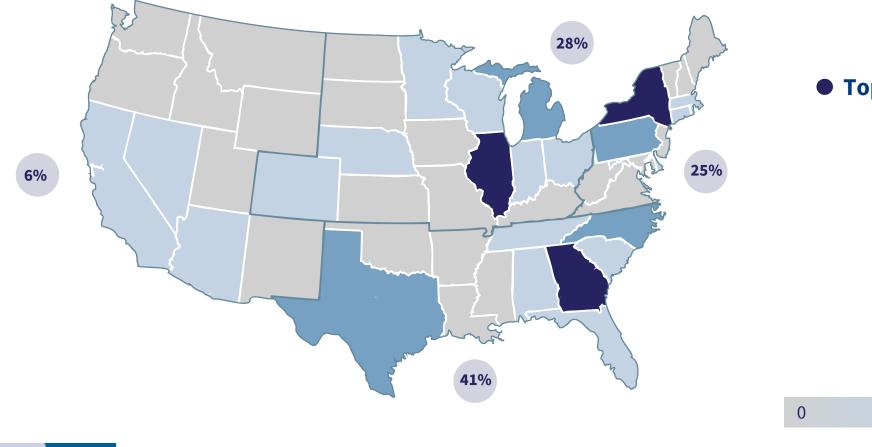
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Source: GACCs, 2023, figures in percent, multiple answers possible, N=201

HQ DISTRIBUTION OF RESPONDENTS

In which US state is your headquarters located?



• Top 3 States: GA, IL & NY

Source: GACCs, 2023, figures in percent, N=196

responses



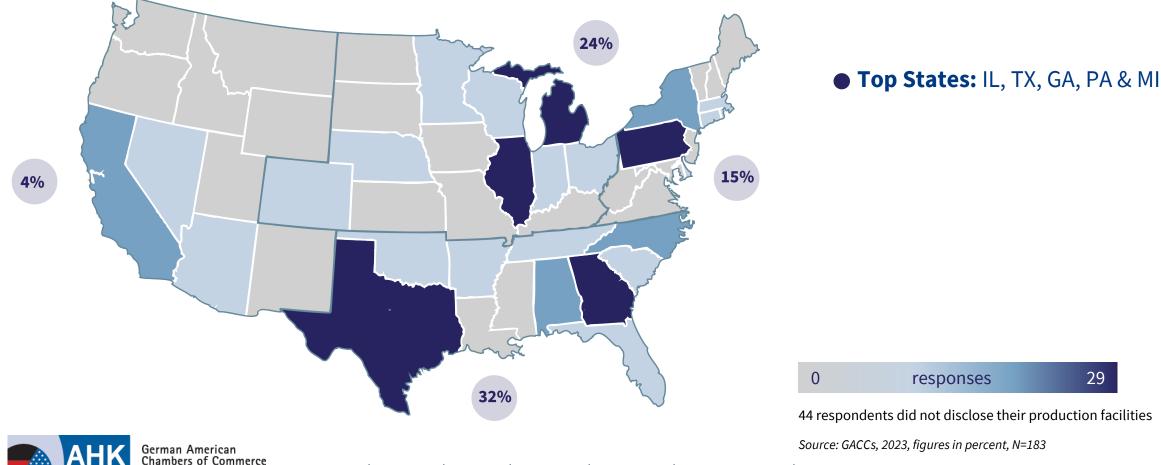
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23

Deutsch-Amerikanische Handelskammern

PRODUCTIONS HUBS OF RESPONDENTS

In which U.S. state does your company have your largest production facility?



GABO 2023 RESULTS Why the US?

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"I am proud to highlight the strong economic partnership between our two countries. Our commitment to innovation, growth and mutually beneficial trade agreements has proven to be a recipe for success. Together, Germany and the United States continue to drive economic progress and competitiveness on a global scale."

Crispin Teufel, Chairman of the German American Chambers of Commerce



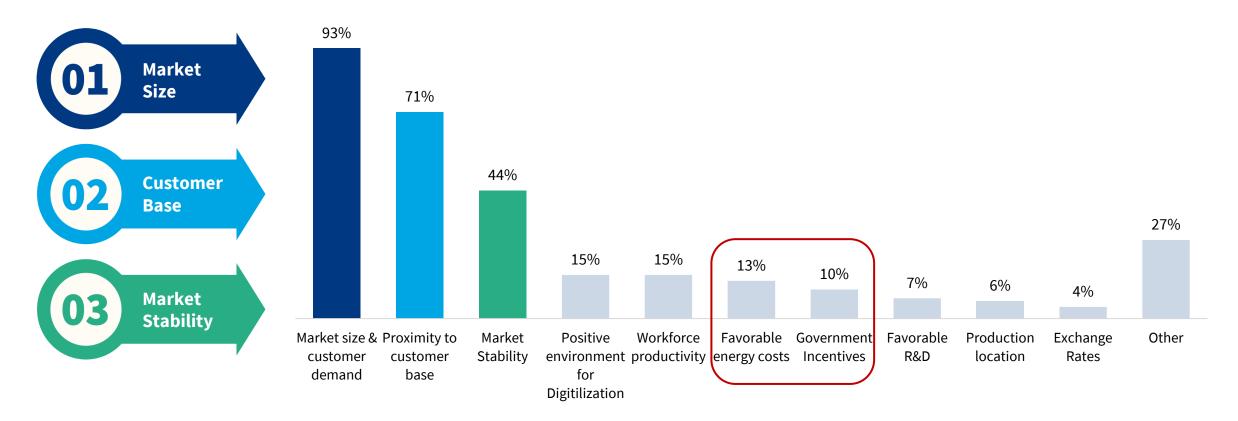
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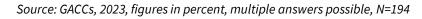
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Deutsch-Amerikanische Handelskammern

US ATTRACTIVE DUE TO SIZE, CUSTOMERS & STABILITY

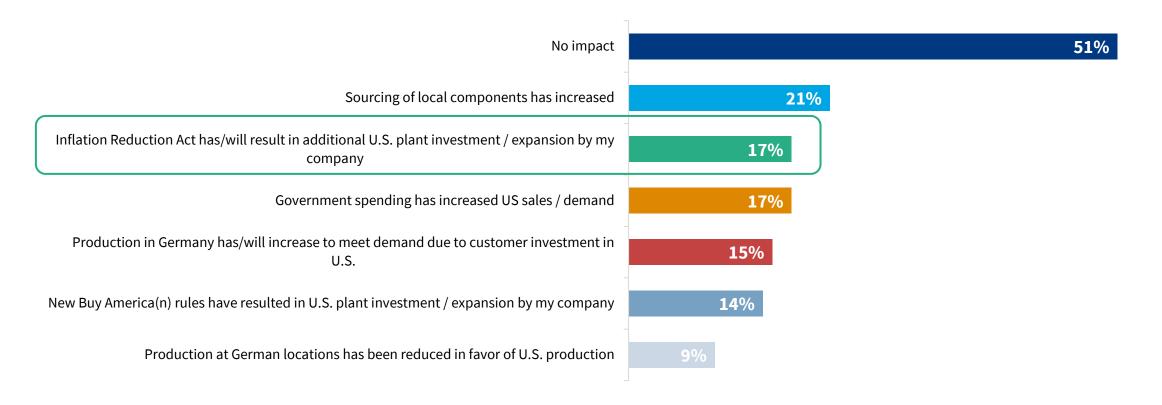
What are your group's top 3 reasons for investing in the US relative to other global markets?





GOVERNMENT INCENTIVES HAVE LITTLE IMPACT

How have changes to Buy America(n) rules, passage of the Inflation Reduction Act or related US federal government incentives affected your business decisions with respect to investment in the US?

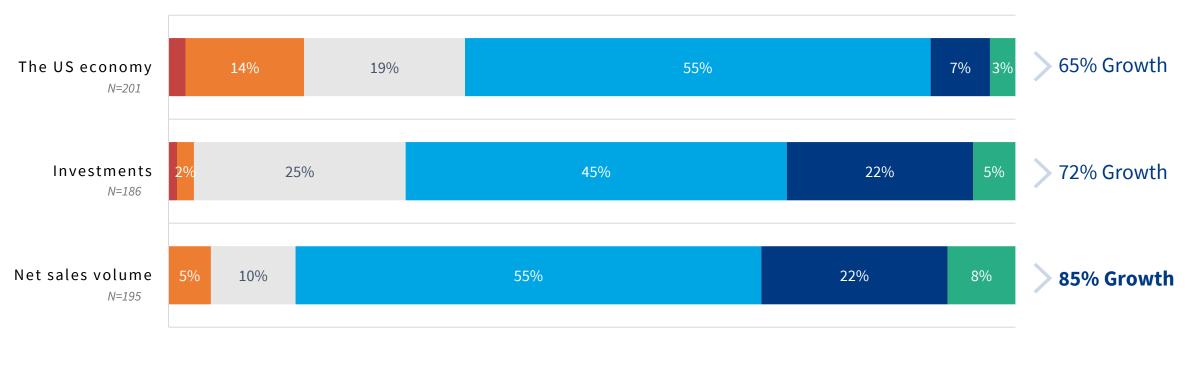




Source: GACCs, 2023, figures in percent, multiple answers possible, N=198

THE US MARKET IS STABLE AND PROMISES GROWTH

What are your expectations for the overall development of the US economy, and how do you predict your business will develop in the US in 2023 vs. 2022 across the following categories?



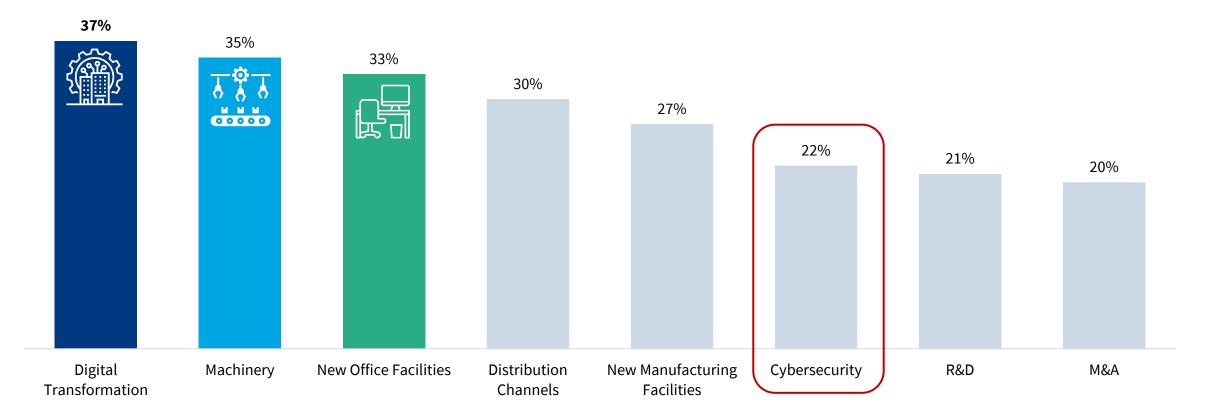
Strong decline (> -5%) Moderate decline (-1 to -3%) No growth (0%) Moderate growth (1-3%) Strong growth (>3-10%) Very strong growth (>10%)



Source: GACCs, 2023, figures in percent

TOP AREAS OF INVESTMENT

In which areas are you planning to invest in the US within the next three years (2023 - 2025)?





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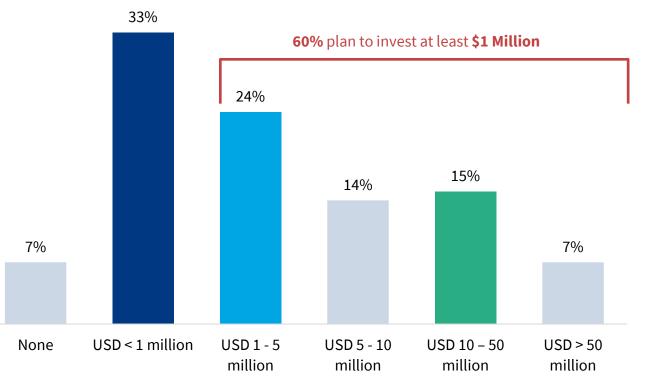
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Source: GACCs, 2023, figures in percent, multiple answers possible, N=187

INVESTMENT IN THE US

How much is your company planning to invest in the US within the next three years (2023 - 2025)?

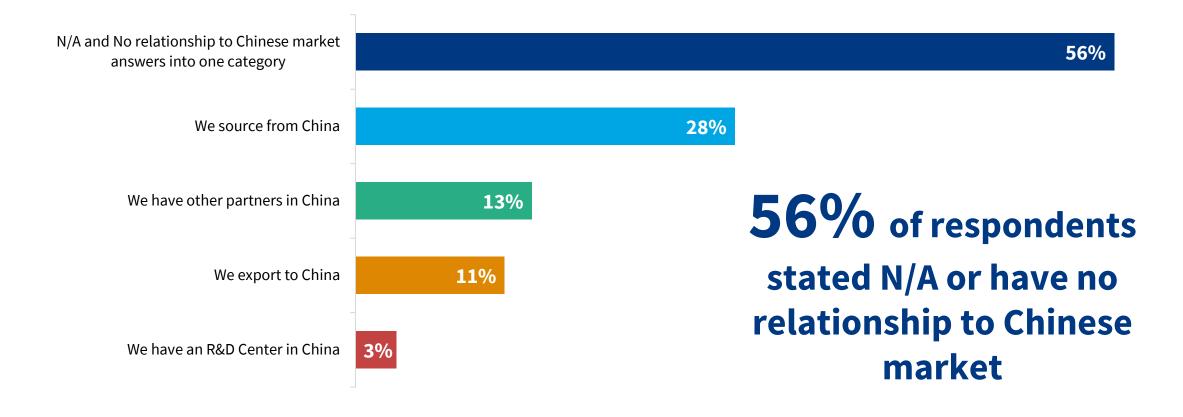
93% plan on growing their investments in the next 3 years and 22% plan to invest over \$10 million

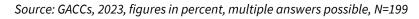


Source: GACCs, 2023, figures in percent, N=175



What is the relationship between your US subsidiary and China?

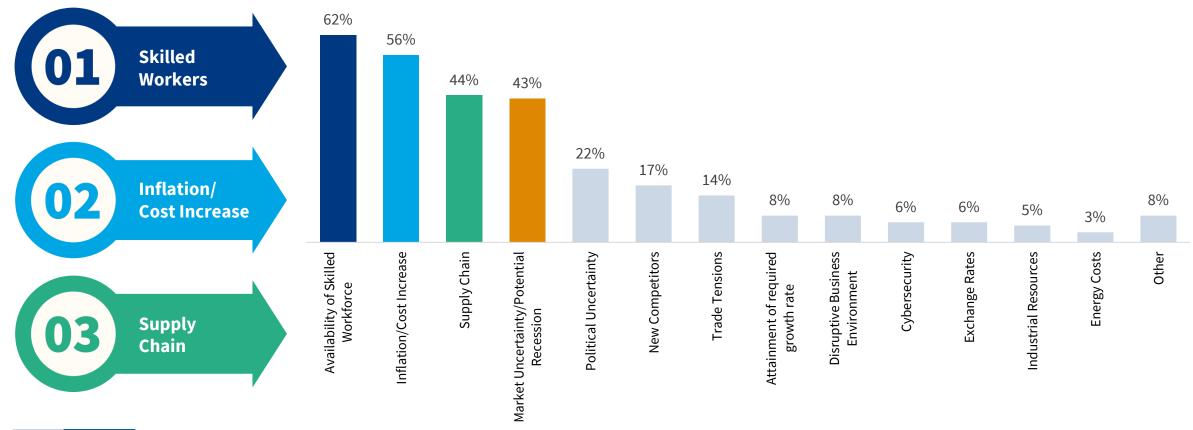






BIGGEST CHALLENGES FOR 2023

What are the 3 biggest challenges for your business in the US today?



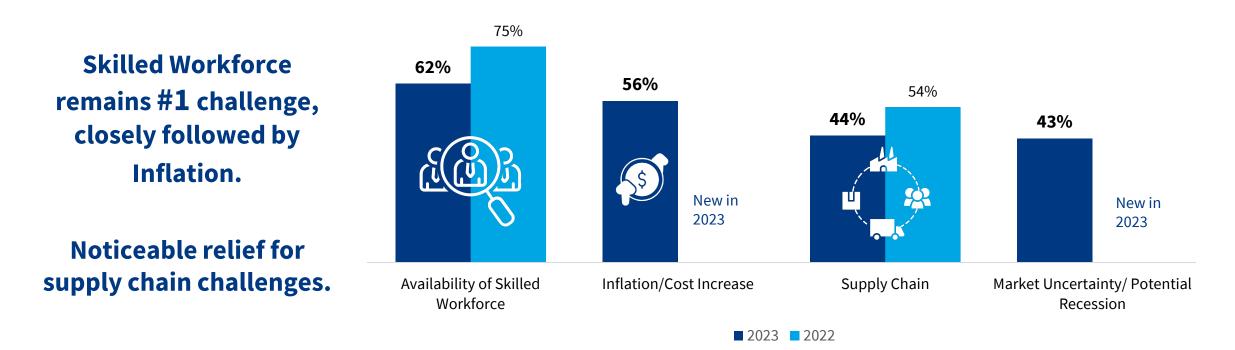
Source: GACCs, 2023, figures in percent multiple answers possible, N=200



Chambers of Commerce Deutsch-Amerikanische

DO WORKFORCE SHORTAGES LIMIT GROWTH?

What are the 3 biggest challenges for your business in the US today? 2022 Comparison



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Source: GACCs, 2023, figures in percent multiple answers possible, N=200 GACCs and KPMG Germany, 2021, figures in percent, N=97



CHALLENGE #1: Workforce

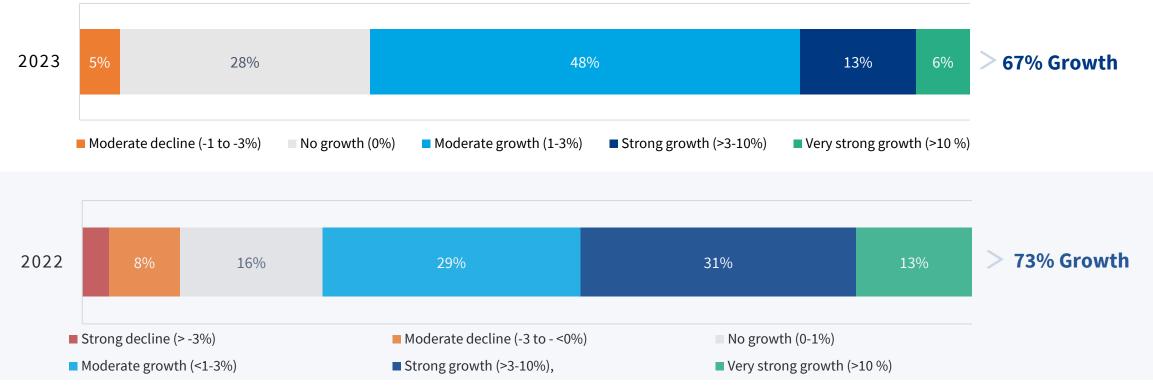
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67% EXPECT WORKFORCE GROWTH

What are your expectations for the overall development of the US economy, and how do you predict your business will develop in the US in 2023 vs. 2022 across the following categories?

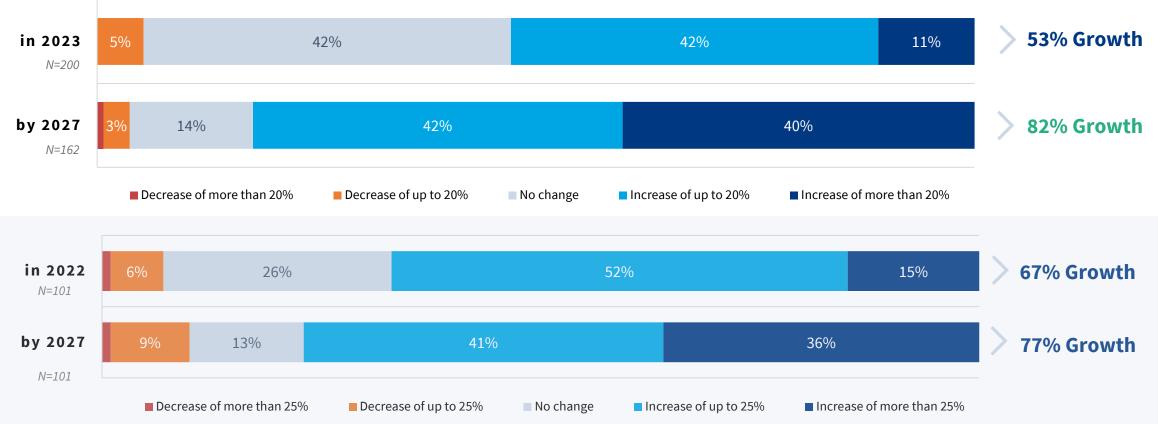




German American Chambers of Commerce Deutsch-Amerikanische Handelskammern Source: GACCs, 2023, figures in percent, N=192 GACCs and KPMG Germany, 2021, figures in percent, N=101

STRONG DEMAND FOR NEW HIRES

53% plan to increase their workforce in 2023. Growth expectations for 2027 at 82%.





German American Chambers of Commerce Deutsch-Amerikanische Handelskammern Source: GACCs, 2023, figures in percent GACCs and KPMG Germany, 2021, figures in percent, change in scale

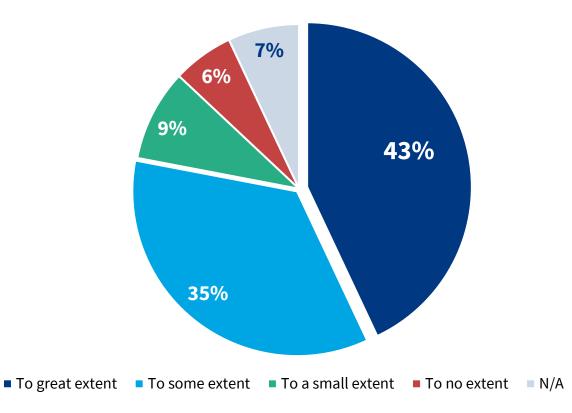
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GABO Results 2022

MOST COMPANIES STRUGGLE WITH RECRUITING

To what extent do you experience difficulties in attracting skilled workers in the US?

87% of German companies have difficulties attracting skilled workers

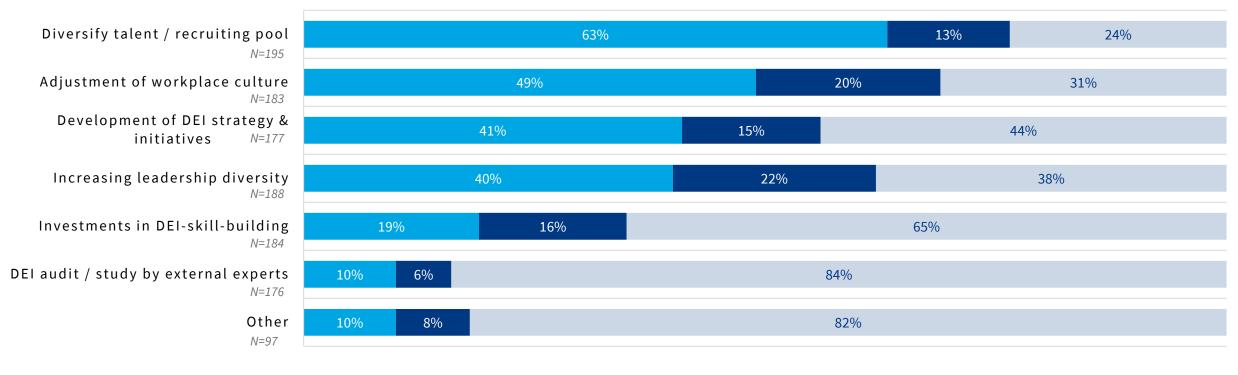


Source: GACCs, 2023, figures in percent, N=200



WORKPLACE CULTURE ADJUSTMENTS

Which of the following DEI measures have you already taken or are you planning to take in 2023?



■ Already Taken ■ Planned for 2023 ■ Not planned

Source: GACCs, 2023, figures in percent





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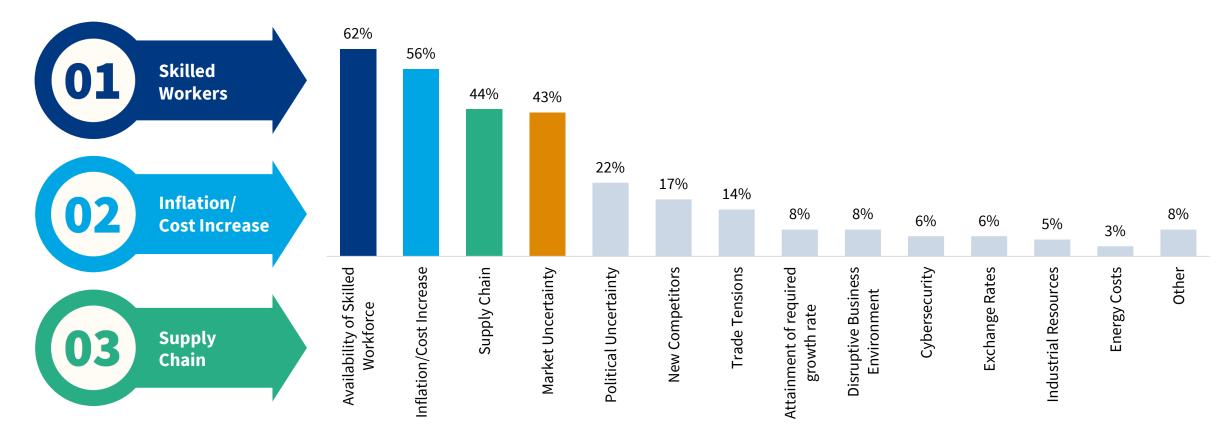
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INFLATION & COST INCREASE

What are the 3 biggest challenges for your business in the US today?

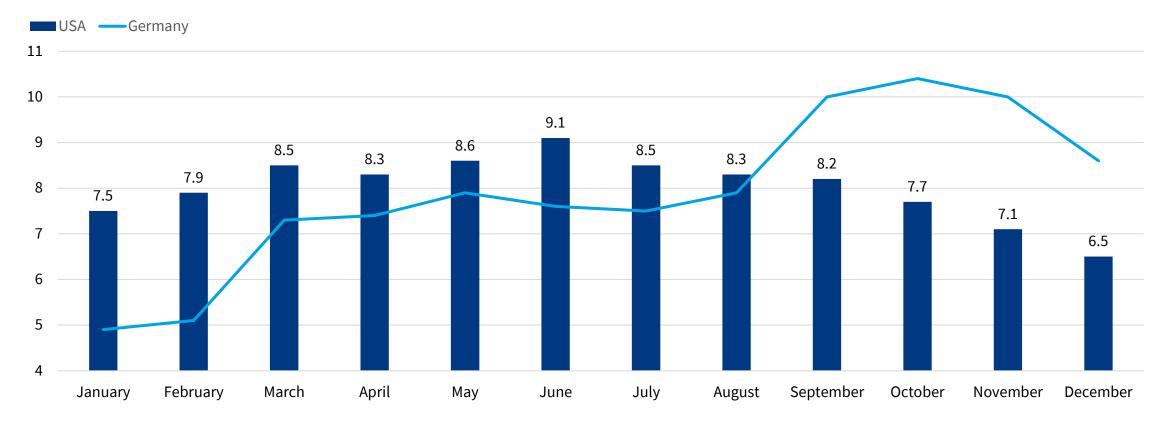


Source: GACCs, 2023, figures in percent, multiple answers possible, N=200



2022 INFLATION RATE

United States vs. Germany Inflation Rate

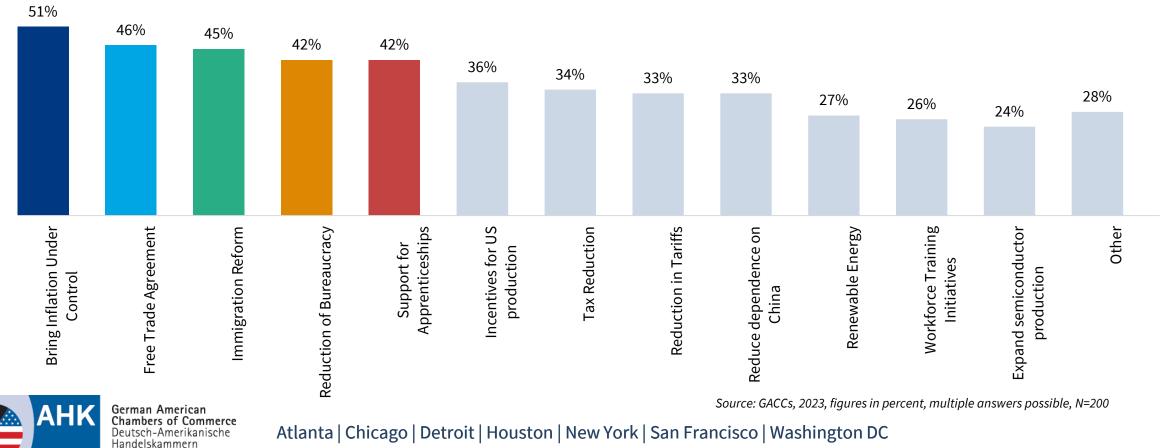


Source: U.S. Bureau of Labor Statistics



PRIORITIES FOR US GOVERNMENT

What priorities do you hope are addressed by the US government in the next congressional session and/or upcoming election cycle?



30

CHALLENGE #3: Supply Chain

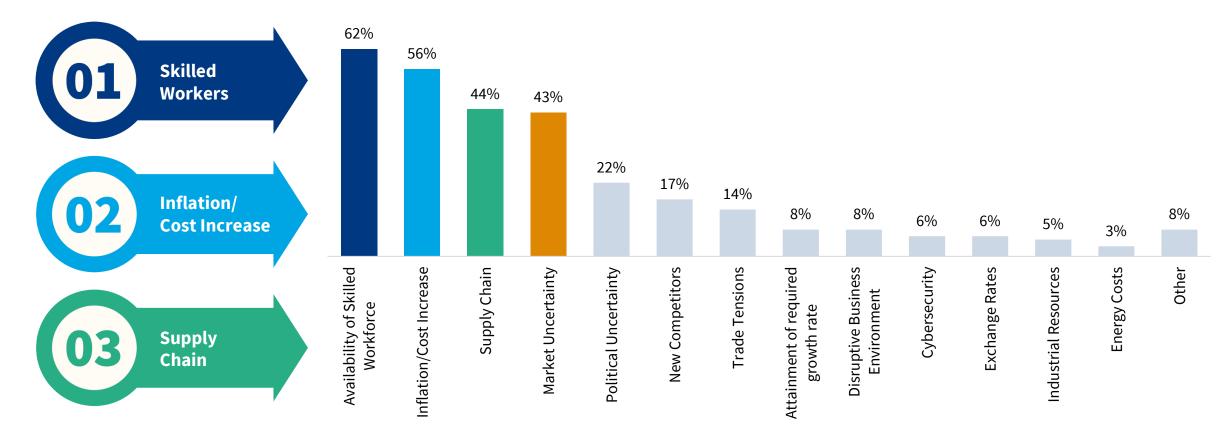
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SUPPLY CHAIN ISSUES PERSIST

What are the 3 biggest challenges for your business in the US today?

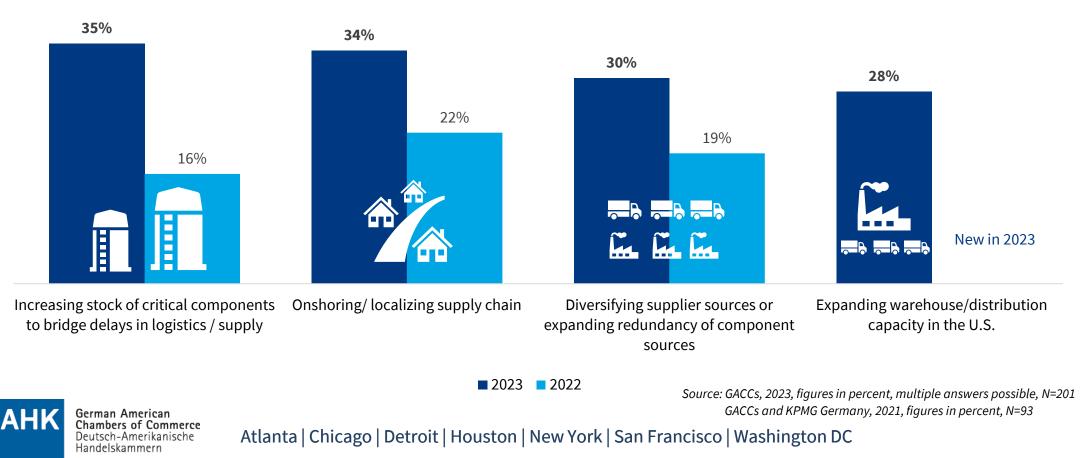


Source: GACCs, 2023, figures in percent multiple answers possible, N=200



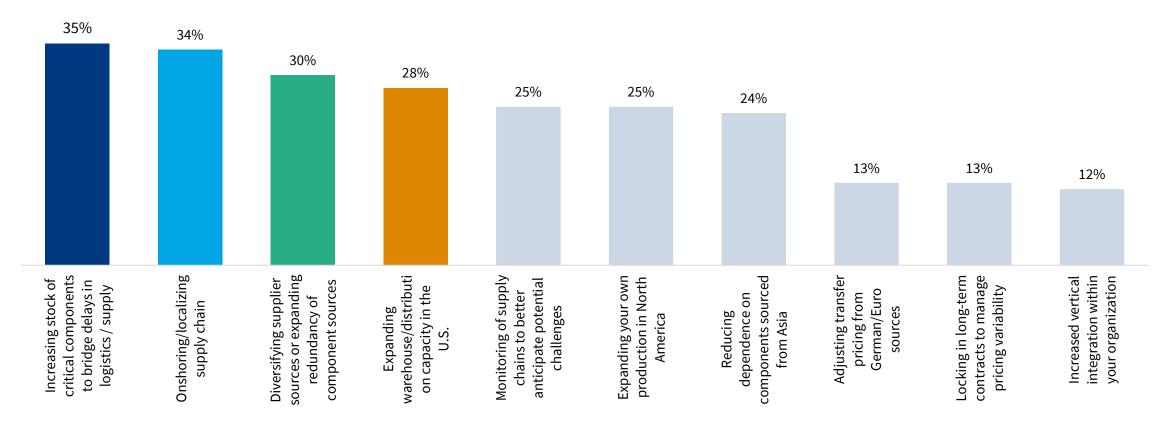
TOP STRATEGIES TO MANAGE SUPPLY CHAIN

Which of the following strategies for managing supply chains will become more important for your company over the next 3 years (2023 – 2025)?



TOP STRATEGIES TO MANAGE SUPPLY CHAIN

Which of the following strategies for managing supply chains will become more important for your company over the next 3 years (2023 – 2025)?



Source: GACCs, 2023, figures in percent, multiple answers possible, N=201



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GABO 2023 RESULTS DEI & Sustainability

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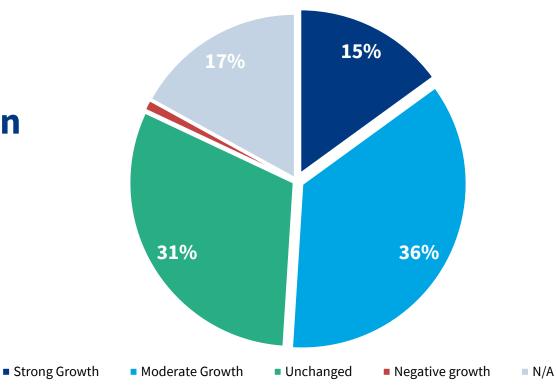
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HIGH GROWTH FOR SUSTAINABILITY PROGRAMS

How much do you plan to grow your investments in sustainability programs within the next three years (2023 – 2025)?

51% of German companies in the US are increasing their investment in sustainability programs

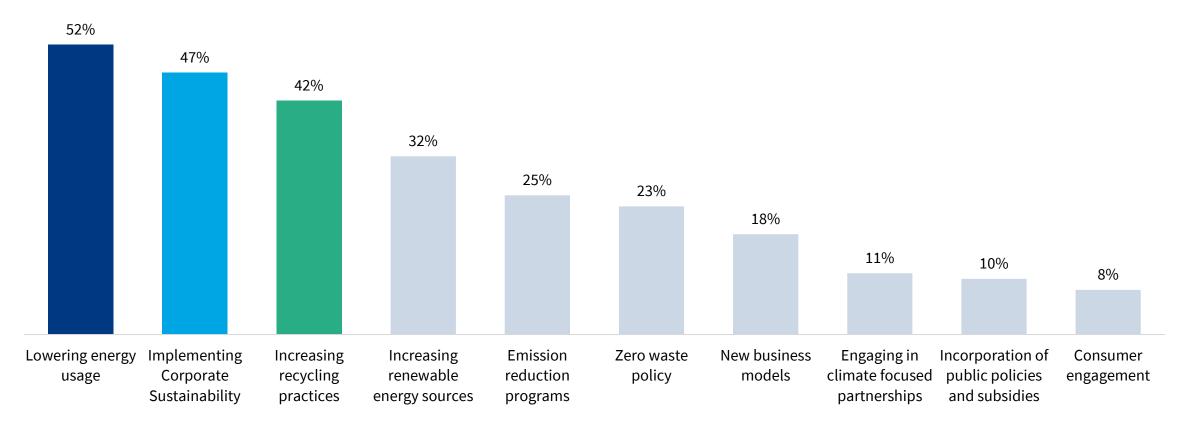


Source: GACCs, 2023, figures in percent, multiple answers possible, N=197



PRIORITIZING LOWERING ENERGY USAGE

Which of the following sustainability programs will you prioritize within the next three years (2023 - 2025)?





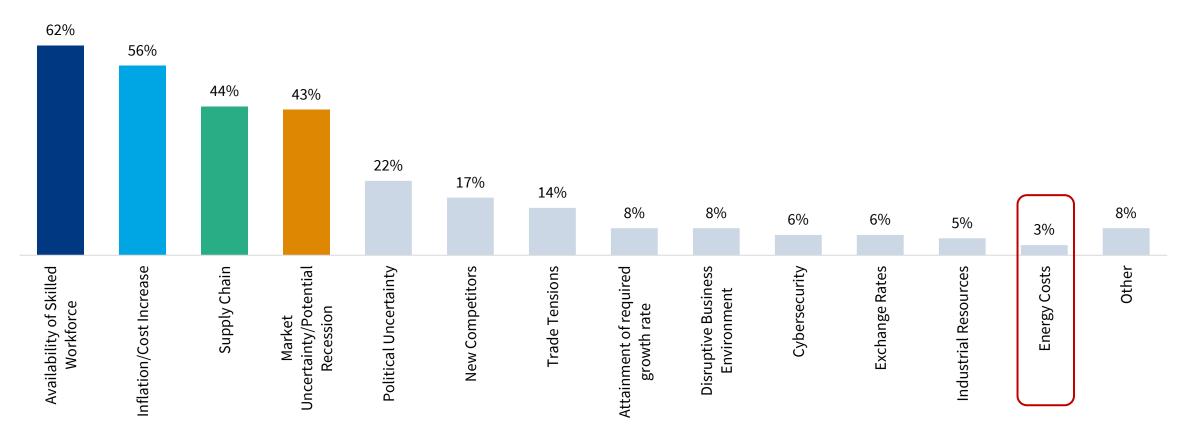
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Source: GACCs, 2023, figures in percent, multiple answers possible, N=179

ENERGY NOT A CHALLENGE?

What are the 3 biggest challenges for your business in the US today?





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Source: GACCs, 2023, figures in percent, multiple answers possible, N=201

COMING UP: Expert Panel Discussion

German American Chambers of Commerce



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GABO 2023 Results: Midwest Deep Dive

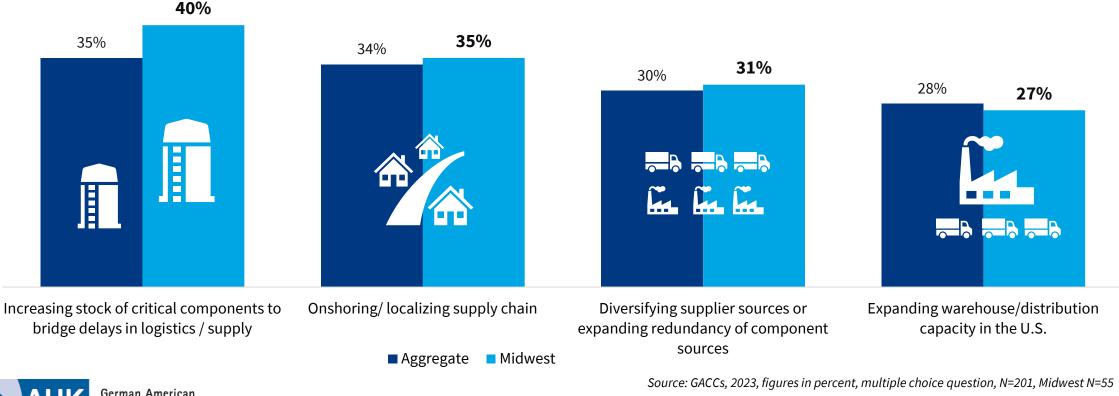
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TOP STRATEGIES TO MANAGE SUPPLY CHAIN

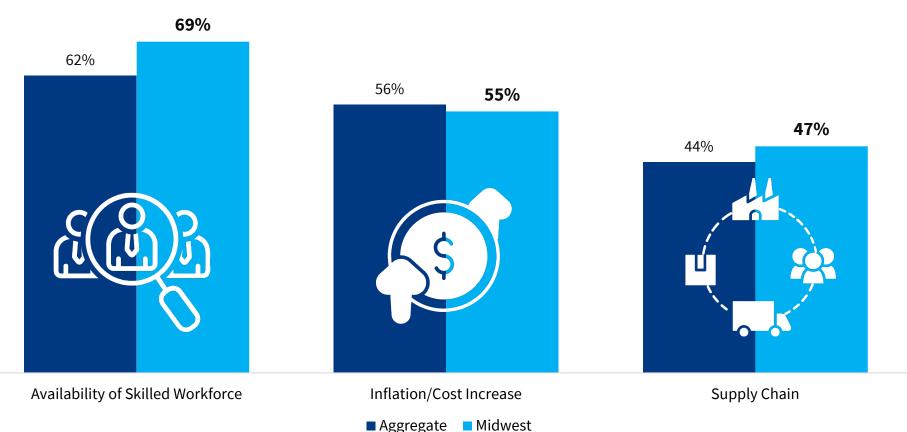
Which of the following strategies for managing supply chains will become more important for your company over the next 3 years (2023 – 2025)?





DO WORKFORCE SHORTAGES LIMIT GROWTH?

What are the 3 biggest challenges for your business in the US today?





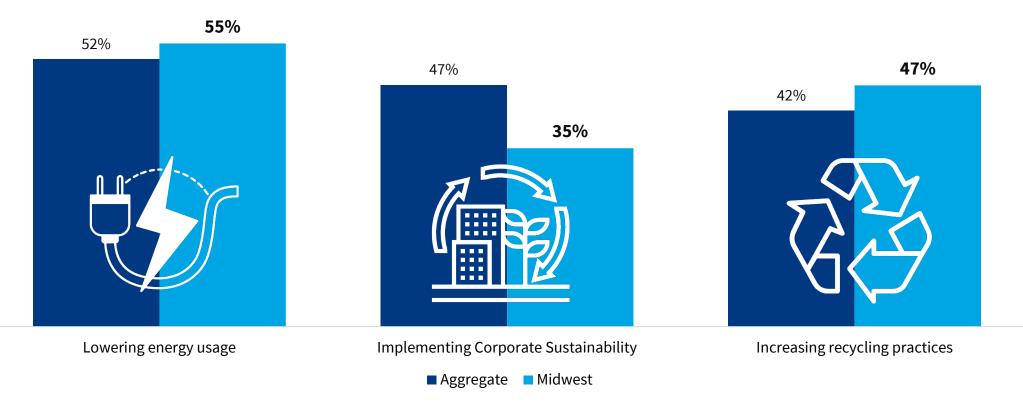
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Source: GACCs, 2023, figures in percent, multiple answers possible, Midwest N=55

PRIORITIZING LOWERING ENERGY USAGE

Which of the following sustainability programs will you prioritize within the next three years (2023 - 2025)?





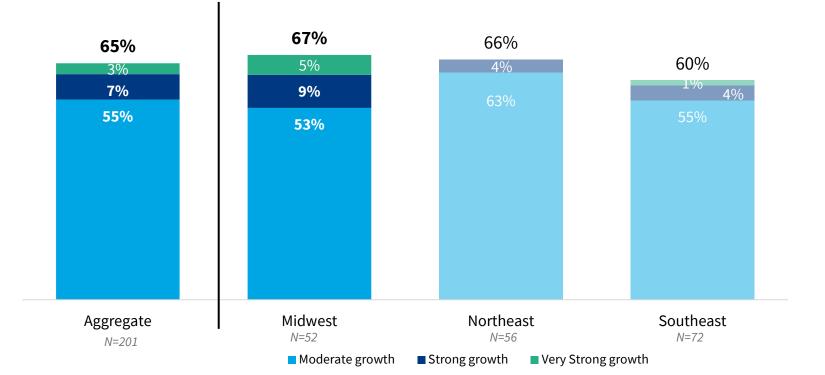
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Source: GACCs, 2023, figures in percent, multiple answers possible, Midwest N=49

EXPECTATIONS OF US ECONOMY IN 2023

Midwest has the highest growth expectations for the 2023 US economy





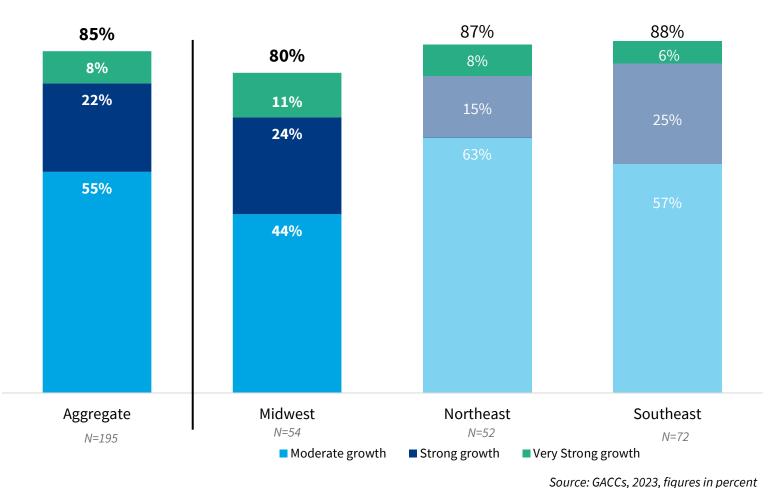
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Source: GACCs, 2023, figures in percent

EXPECTATIONS FOR NET SALES VOLUME IN 2023

Midwest projected lowest regional expectations for net sales volume

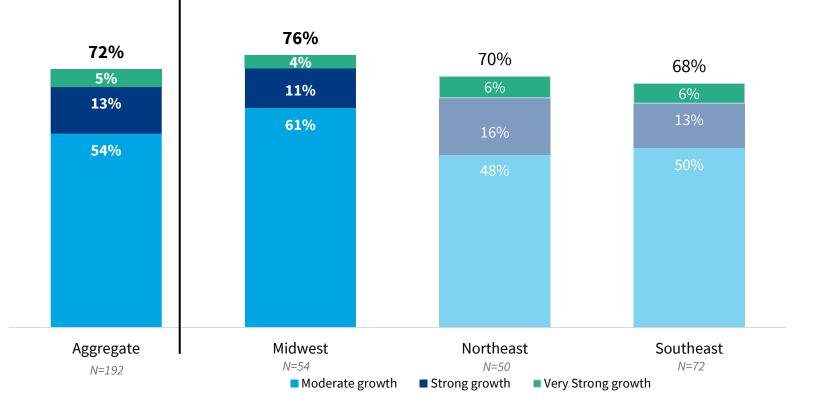




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EXPECTATIONS PROFIT AFTER TAX IN 2023

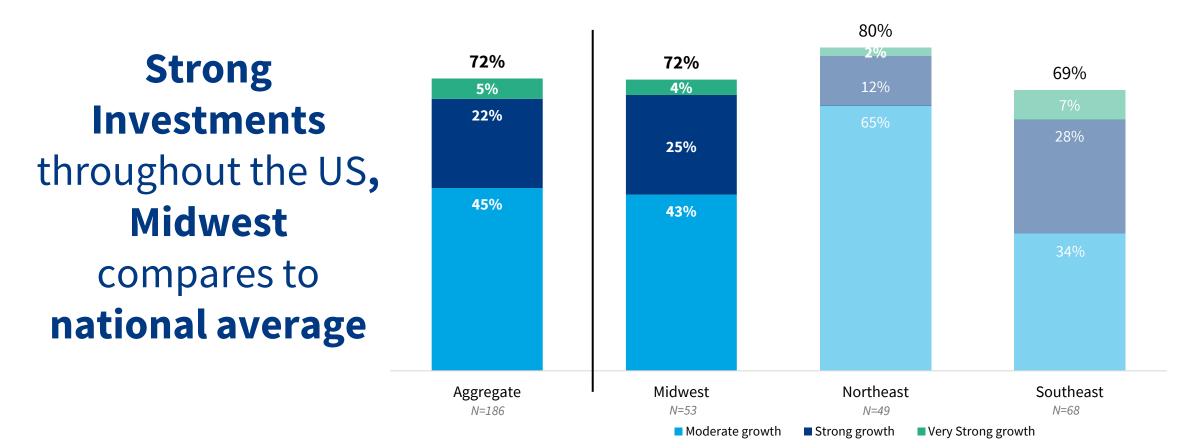
Midwest with most optimistic outlook for profit after tax in 2023





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EXPECTATIONS COMPANY'S INVESTMENTS IN 2023





German American Chambers of Commerce Deutsch-Amerikanische Handelskammern Source: GACCs, 2023, figures in percent

STRONG DEMAND FOR NEW HIRES

86% 82% 80% 79% **Midwest** with 64% 53% 53% 13% highest promise 48% 33% 9% 11% 40% 10% 40% 46% to increase workforce in 42% 42% 40% 51% 44% 38% 47% 40% Midwest Northeast Southeast Northeast Southeast Aggregate Aggregate Midwest N=55 N=55 N=7.3 N=200 N=4.3 N=162 N=40 N=6.3

Employee Change 2023



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2023

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Increase of up to 20%

■ Increase of more than 20%

Total

Source: GACCs, 2023, figures in percent

Employee Change 2027